



2023

Annual Report

Amici di Angal OdV

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Annual Report

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Amici di Angal OdV is an Italian non-profit organisation based in Negrar, in the province of Verona, Italy.

Founded in 2001, it operates in the north-west of Uganda, in the village of Angal, 150 km from South Sudan and 10 km from Congo.

Its primary mission is to support Angal St. Luke's rural hospital and 10 socio-health projects.



Introduction

We share through words, numbers, and images a summary of the results achieved in 2023 by Amici di Angal.

This document allows the governing bodies and members of the association, beneficiaries, donors, and sponsors to measure the progress made, looking at the financial data and, no less importantly, the impact achieved.

Enjoy your reading..

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Our Identity Card Who We Are

“Amici di Angal is a non-profit, non-partisan and non-denominational association. It exclusively pursues objectives of social solidarity and aims to contribute to the support and development of the St. Luke Hospital in Angal, Uganda, and the population residing there, with particular attention to disadvantaged groups.”

Art. 4 of the new Statute



Cooperation & Development.
Health. Equity. Education.
Childhood. Environment.
Solidarity.

Amici di Angal OdV values and financially supports the St. Luke Hospital in Angal, located in northern Uganda, an important center, along with others, for safeguarding the health of individuals and the West Nile community. This is achieved through the provision of qua-

lity medical care and prevention campaigns. Additionally, it serves as a driver for reducing the gaps between social groups through socio-economic projects, even those not directly linked to the hospital, aimed at benefiting the most vulnerable segments of the population.



Message from the President

Presentation

“We believe in a world where, regardless of economic, personal, or geographic conditions, **all people have right to access adequate medical care and can enjoy a dignified and sustainable lifestyle**”.

Dear Members, Donors, and Friends of Amici di Angal,

In a time when the challenges of sustainability and global inequalities are becoming increasingly urgent, it is essential to reflect on how our local actions can contribute to positive change on a global scale. Sustainability is not just an environmental issue but also a social and economic one, and it is closely linked to improving the living conditions of the most vulnerable communities.

We live in a world characterized by growing economic and social inequalities. While some regions enjoy high levels of well-being, others struggle to provide essential services to their citizens. Global sustainability requires a collective commitment to reducing disparities and promoting equitable and inclusive development.

In this context, the St. Luke Hospital in Angal and the surrounding community are a tangible example of how dedication and solidarity can make a difference. Amici di Angal OdV, in 2023 as every year, has devoted resources and passion to support this mission.

In 2023, we saw a significant increase in our activities and the resources allocated to the Hospital and Social Projects. Thanks to the support of our donors and partners, we were able to fund 30% of the Hospital's current expenses and through the Social Projects we can assist more than 1,500 people in need.

Our Annual Report is a testament to the journey we have taken so far and a solid foundation on which to build the future. I invite all of you to read this document carefully, to appreciate the results achieved, and to continue supporting our mission with the same dedication and passion that has guided us so far. Together, we can make a difference and contribute to a more just and sustainable world.

Thank you for your continued support.



Pierfrancesco Marsiaj

President of Amici di Angal OdV

“**Solidarity** is the awareness of belonging to a community that is as vast as the world.

The Board of Directors



Pierfrancesco Marsiaj
President



Claudia Marsiaj
Honorary President and Founder



Mario Marsiaj
Board Member & Founder



Monica Rossin
Vice President



Rita Polo
Board Member & Founder



Carlo Piazza
Board Member



Silvio Donà
Board Member & Secretary



Camillo Smacchia
Board Member



Andrea Donisi
Treasurer



Giulia Carollo
Fundraiser

Afoyo
(thanks) to all those who share their time, skills, and resources



Amici di Angal

- 57 Members
- 288 Donors
- 1 Employee
- 14 Volunteers
- Public and Private Entities
- Companies
- Board of Directors

St.Luke's Hospital

- 40.000 Pazients
- 162 Staff Members
- 250,000 People in the catchment area
- 220 Beds
- Dioceses of Nebbi
- Hospital Board
- Angal Parish

Social Projects

- 1,500 Assisted
- 10 Projects
- 6 Volunteers
- 1 Responsible
- Comboni Missionaries
- Infant and Primary School
- ATLA Cooperative



Stakeholders

Our History

On July 26, 2001, in Vicenza, Mario and Claudia Marsiaj, Rita Polo, Maria Rosa Stocchiero, and the Director of CUAMM, Fr. Dante Carraro, signed the document that marked the birth of Amici di Angal Onlus.

Our story, however, has deeper roots: it begins on December 14, 1966, when Mario, a doctor after three years of intensive training, together with Claudia and their one-year-old son Pierfrancesco, departed from Venice aboard the ship "Africa." They disembarked in Mombasa, Kenya, and on January 3, 1967, reached Angal in Uganda. They were sent by Doctors with Africa CUAMM.

At the time of their arrival, another CUAMM doctor, Dr. Bolli, had already been there for two years with his wife, and the hospital was run by Comboni Sisters and Fathers.

THE BEGINNING

In 1997, after managing the hospital for 37 years, the Comboni Sisters withdrew, and in 2000 CUAMM also concluded its cooperation program.

Angal Hospital was at risk of reverting to functioning solely as a dispensary.

Thus, Amici di Angal Onlus was born



2002-07



2008-09



Marathon of Aid

These were the years of the first renovations of departments, infrastructure improvements, and equipment upgrades.

This was made possible thanks to various support groups, private donors, and church institutions.

Formalizations

An agreement is signed between the Hospital and Amici di Angal, and a formal agreement for Social Projects is also established. The "NEWS from Angal" starts being published, to keep friends updated on the hospital's activities.



2010-13



2014-17



2018-21



2022-23



Keeping Up with Times

Significant private donations allowed for the construction of staff housing and accommodations for patients' relatives. The hospital's **digitalization** began, and improvements were made to the **water supply system** on which the facility depends.

Important Support

Efforts were made to lower fees for access to **infant school**, and expand its facilities, along with reorganizing the **hospital's management structure**.

A **fundraising office** was established in Italy.

Covid-19

Funding arrived to improve **maternal and child services**, hospital departments, and pandemic management.

Two containers filled with **equipment for the hospital and social projects** were shipped.

Present Day

We returned to Angal after COVID and Ebola. **Neonatology and MCH** (Maternal and Child Health) were completed. The association became a Voluntary Organization (OdV). The RBF project was launched, and **new volunteer doctors** arrived in Angal.



Where?

8,000 km
from Italy



We have been operating for over 20 years in Sub-Saharan Africa, alongside the population of northern Uganda, in the West Nile region, Nebbi district, in the village of Angal. Our legal and operational headquarters are in Italy, from where we carry out awareness and fundraising activities. We maintain constant communication with Angal, where we spend a couple of months each year.

Nebbi District (1,953 km²)

- 60 Parishes
- 596 Villages
- 298,300 Inhabitants
- 1st Language Alùr
- 137 Primary Schools (public and government)
- 64 Infant Schools
- 26 Public and Private Health Facilities
- 2 Hospitals

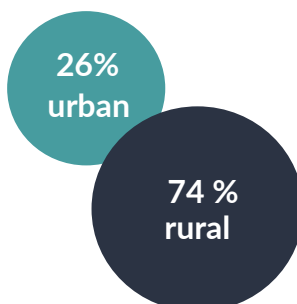
Uganda: Country Data

Independent since 1962, the Pearl of Africa (as it is called for its diverse natural wealth spanning 241,000 square kilometers) has long suffered from internal tensions and power upheavals, culminating in the 1986 coup by Museveni, the current president of a unicameral parliamentary democracy.

Some of the current challenges include: instability in neighboring nations, high unemployment and poverty, widespread corruption, restrictions on freedom of expression, discrimination against minorities, heavy reliance on international aid, and exploitation of underground resources.



Where population lives?



Uganda

GDP per capita

\$934 (2022)

Average inflation 2023

+ 5.45%
food inflation
11.10%

Consumer Price Index (CPI)

127.6

monitors the inflation rate and the cost of living in a country

Average monthly salary

249-622€
(rural vs. urban areas)

159° out of 193 nations. (0.550 Human Development Index to assess the quality of life of the population).

**UNDP indicator

Italia

GDP per capita

\$33,281 (2022)

Average inflation 2023

+ 5.71%
food inflation
10.10%

Consumer Price Index (CPI)

119.6

monitors the inflation rate and the cost of living in a country

Average monthly salary

1,475€
(approx.)

30° out of 193 nations. (0.906 Human Development Index to assess the quality of life of the population).

**UNDP indicator

St. Luke's Hospital

Basic healthcare, for all



162

Staff, all local



40,000

Patients cared



220

Beds



3 GOOD HEALTH AND WELL-BEING



Sustainable Development Goals

identified by the UN and endorsed by 150 countries for 2030

<https://www.un.org/en/sustainable-development-goals>

The Healthcare Context in Uganda

The Ugandan healthcare sector faces significant challenges, inequalities, and remains severely underfunded.

The public healthcare expenditure of \$9 per capita is below the national strategic plan's target of \$17 and the WHO recommendation of \$34. The country is highly dependent on external support, which accounts for approximately 45% of healthcare spending, sustained by NGOs and international donors.

Government healthcare facilities, mostly located in urban areas, generally offer low-quality services and face frequent shortages of medicines and medical supplies. The role of private healthcare is increasing, and there is growing pressure on rural hospitals, which serve the most deprived and vulnerable populations, including in terms of health. For this reason, the Angal Hospital has gradually become, for many years now, the key reference point for the entire Nebbi district.

Mission

St. Luke Hospital was established as a dispensary in 1954, thanks to the Comboni Fathers and Sisters. Today, it is a non-profit hospital owned by the Diocese of Nebbi, but it operates with semi-autonomous governance.

Located in a rural and impoverished area where 91% of families rely on subsistence farming and only 5.2% have access to electricity, Angal Hospital provides basic healthcare services to everyone without restrictions.

The decision to remain a general hospital, without specializations, in this area is a deliberate choice:

1. to ensure the **continuity and sustainability of the facility** (with limited government support)
2. to deliver **quality care to all**, without discrimination, especially regarding economic status.

Results and Challenges



Ranked **1st** for number and quality of services among the 33 hospitals accredited by the UCMB (Uganda Catholic Medical Bureau).



Inflation and economic challenges are **increasing** (due to the post-pandemic period and global crises). The population's spending capacity is decreasing, leading to reduced access to healthcare services.



Outpatient visits are **rising** and admissions are also **increasing in the 4 wards**: often, due to a lack of financial resources, patients delay coming to the hospital, arriving in already compromised conditions.



”

All human beings are entitled to access healthcare and receive support and care for their suffering

Angal St. Luke Hospital's Vision from the Statute

2022-2023* at St. Luke's Hospital



Doctor Benard Tugume CEO St. Luke Hospital

Director of St. Luke Hospital since December 2021. He graduated in medicine in 2010 from Makerere University and has been working in Angal for 10 years, following work experiences at Lacor Hospital in Gulu and Dabani Hospital in Busia.

**Note: Unlike ours, the Ugandan financial year starts on July 1st and ends on June 30th of the following year. For this reason, the financial data and hospital data fall between 2022 and 2023*

The 2022-2023 period marked the first year of implementation for the 2022-2027 Five-Year Strategic Plan.

Angal Hospital **continues its path of recovery and improvement**, as evidenced by the increased utilization rate of the hospital's services compared to the previous year.

Mid-year, the hospital welcomed a **new team of advisors** (members of the Board of Governors) and launched the **2022-2027 strategic plan**, which will guide it through emerging challenges while continuing to pursue its statutory mission.

St. Luke faced another year of a marked inflationary environment, without the possibility of further reducing operating costs—highlighting a critical issue for Ugandan and African healthcare facilities in general.

Support from Amici di Angal, Salvagnini Italia SPA, UNICEF-AVSI, and IDI, through projects and **direct contributions to operating costs**, significantly helped the hospital in maintaining its services to vulnerable and disadvantaged individuals.

The government increased the conditional cash grant for primary healthcare and continues to provide antiretroviral drugs free of charge.

The hospital completed the **renovation of the Neonatal Unit**, funded by the Banco Popolare di Verona's Employee Assistance Fund (FAS), and is seeking additional funds to equip the department. The **construction of the MCH** (Maternal and Child Health clinics) is also nearing completion.

The **volume of activities and patients served showed signs of recovery**, particularly for secondary-level services. There was an increase in admissions, deliveries, HIV patients under treatment, and the number of vaccines administered to children.

The **quality of care also improved** compared to the previous year. Overall, the hospital recorded an increase in bed occupancy from 69% to 71%, a 0.4% decrease in the number of deaths, a reduction in maternal mortality from 144/100,000 live births to 102/100,000 live births, and a drop in stillbirths from 20/1,000 births to 10/1,000.

Compared to the previous year, the hospital shows **gradual progress toward recovery in terms of service delivery**. However, inflation and the resulting economic challenges continue to prevent full recovery.



Data 2022 - 2023

PATIENTS

- 23,557 outpatient visits
- 12,574 admissions
- 2,780 visits to the HIV clinic
- 5,367 prenatal clinic visits
- 12,283 vaccine doses given
- 2,951 deliveries, including 1,446 cesarean sections
- 2,553 surgeries

STAFF

162 workers, all local

- 5 doctors, 83 nurses and midwives
- 20 healthcare professionals (pharmacists, lab technicians, etc.) 27 support staff
- 16 non-clinical staff (cooks, drivers, guards)
- 11 administrative staff

SERVICES

- Male Ward
- Female Ward
- Pediatric Ward
- Maternity
- Outpatient Clinics
- Maternity Hostel
- Pharmacy
- Laundry
- Administration
- X-ray Diagnostics
- Neonatology
- Nutrition Unit
- Laboratory
- Operating Theater
- Sterile Unit
- Isolation Unit
- Physiotherapy





Outpatients (+4% access)

Extended Opening Hours: 8:00 AM to 8:00 PM, Monday to Saturday. The most common condition treated is malaria. There has been an increase in patient visits compared to 2022, with fluctuations tied to the dry and wet seasons.



Maternity (+5.6%)

48 beds hosted a total of 3,869 women. 2,951 deliveries, 49% via cesarean section (+2%). The building also houses gynecology and the delivery room, with a neonatal unit attached. The number of newborns under 2.5 kg is rising.



Pediatric Ward (+16.4%)

With 3,929 admissions, this was the hospital's most active ward. It has 56 beds and 14 nurses of various levels. In 2023, new beds and medical equipment were installed.



Male and Female Wards

Male (+5.1%): 1,641 patients, 40 beds. Female (+16.6%): 1,794 admissions, 37 beds. Average stay: 6.6 days for men, 5.8 days for women. Male ward mortality increased, while it remained unchanged in the female ward.



Diagnostic Services

Ultrasounds tripled (4,343) due to new staff. Radiological exams decreased (-17.5%) due to the absence of a radiographer. Laboratory tests increased (76,371). Blood units collected (1,569) remain lower than the demand.



Technical Department

1 unequipped ambulance, 1 new fully equipped ambulance (donation from CEI), 1 vehicle for short trips. Laundry services, incinerator, solar panels, and generators. 3 wells and several water tanks provide potable water to hospital buildings.



Mother Hostel

This year, 252 expectant mothers were hosted during the last two weeks of their pregnancies. With 26 beds available, the hostel offers shared spaces, moments, and prenatal care visits for safe deliveries.



Pre and Postnatal Clinic

Mothers completing all four prenatal visits is increasing, but it's challenging to have them return for the six-day postnatal visit. There was a decrease of nearly 200 newborn check-ups compared to 2022.



Pharmacy

Located inside the hospital, the pharmacy operates in two rooms that are too small. Three staff members manage inventory, storage, and distribution based on the orders from various departments.

Nutrition Unit

This is the first socio-health project, conceived in 1967 by Claudia Marsiaj, originally known as “Operation Protein.”

Today, the activities have evolved, with the project now managed by the hospital and carried out mainly in villages, in line with national recommendations.

At St. Luke Hospital, the unit remains active with 9 beds reserved for severely malnourished children identified in the villages. A hospital team periodically visits these villages for monitoring, prevention, and parent education. The number of hospitalizations is decreasing each year, as more emphasis is placed on community-based actions, but the mortality rate among hospitalized children (who are usually more severely ill) has risen.

Admissions 2020/21: **151**. Admissions 2021/22: **114**. Admissions 2022/23: **105**. The average hospital stay is about a week and a half.



St. Luke Hospital Financial Report 2022-23

The 2022-23 financial year ended with an overall positive financial outlook.

Compared to the previous year, revenues increased by 34%, while expenses grew by 32.5%.

Note: Figures reported in the official financial statement were converted to € at an average exchange rate of 1:4100 for the reference period.

€ 1,064,179

+34% compared to 2021-2022

83%
from external sources

17%
from user fees

REVENUES

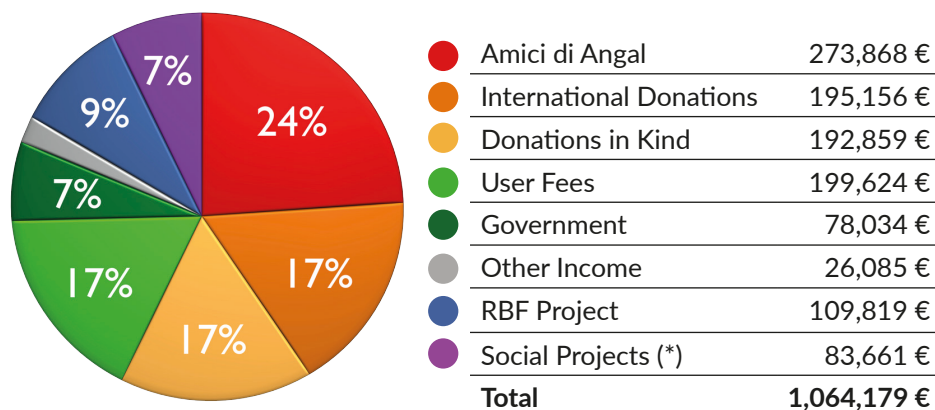
The majority of the hospital's budget continues to come from external aid (83%) through donations, national and international projects.

However, revenue from patient fees increased by 14.5%, primarily due to the higher influx of patients and the consistent availability of diagnostic services, benefiting from the addition of a new radiographer and a junior sonographer.

The hospital received a total of €141,488 for infrastructure development projects (+13%), mainly from the CEI (Italian Episcopal Conference) for the "Towards Safe Motherhood and Healthy Children" project and from the Banco Popolare di Verona Employee Assistance Fund for the setup of the new neonatal ward. These projects reflect significant participation from Amici di Angal in their planning.

Support from the Ugandan government, through the PHC-CG program, continues to play a significant role in the hospital's revenues, although it has declined noticeably. Currently, it covers about 11% of expenses, consisting of €51,000 in cash revenue and €47,000 as a line of credit for drugs provided by JMS.

Cash donations for operating expenses from Amici di Angal, the hospital's main donor, increased by 10%. Additionally, Amici di Angal, together with Salvagnini Italia SPA and Juice, funded the results-based financing (RBF) project and the purchase of a laboratory machine (€12,500), along with other materials sent via container. This has provided greater availability for operating expenses and enabled the hospital to improve the quality of care offered to its patients.



(*) Amici di Angal channels financial resources designated for Social Projects to the community through the hospital, which are managed by the Coordinator, Deogratias Ofoyrwoth. These projects impact the St. Luke Hospital's budget, with corresponding entries for both revenues and expenses of equal amounts.

EXPENSES Reflecting the increase in revenues, expenses for both operating costs and infrastructure development projects grew by 32.5% compared to the previous year.

Operating costs, due to the higher number of patient admissions, have nearly returned to pre-COVID levels. The largest areas of expenditure continue to be human resources and medications, which together account for 72% of the budget.

Spending on medications increased by 21.8%, while personnel costs rose by 11.4%, aimed at improving the percentage of qualified staff, which experiences a high turnover rate (22% annually). Administrative expenses

also increased, mainly due to greater pension contributions, more extensive capacity-building activities, and higher banking fees (stemming from currency exchange losses). As mentioned, 2022/23 was a year of investments in infrastructure development and the procurement of equipment.

There was a significant rise in transportation costs and diesel for generators following the increase in fuel prices (from €16,000 in 2021-22 to €59,000 in 2022-23).

€ 1.004.872

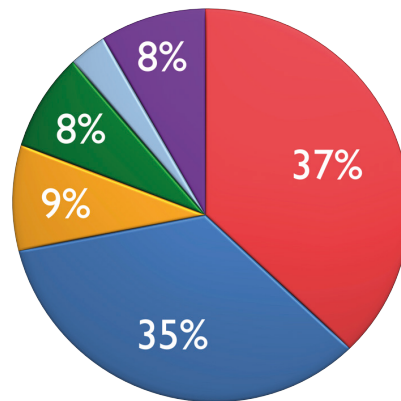
+32.5 % compared to 2021-2022

+21.8%

drugs and medical supplies

+271.2%

transport costs, diesel for electrical generators



● Staff Salaries	369,592 €
● Drugs	350,597 €
● Projects	89,598 €
● Social Projects (*)	83,661 €
● Services, supplies, transport	80,829 €
● Administrative Costs	30,595 €
Total	1,004,872 €



The 10 Social Projects



The primary mission of Amici di Angal is health, which, as described by the World Health Organization, is “a state of complete physical, mental, and social well-being, not merely the absence of disease or infirmity.”

We believe that health support should not be confined to the boundaries of the hospital but should be **extended to every place where the community lives.**

The **Social Projects**, socio-health initiatives historically started by Claudia Marsiaj, aim to promote a dignified life for the community through **prevention, adequate nutrition, knowledge,**

and learning opportunities. These projects support the elderly, single mothers, widows, children, people with disabilities, orphans, adolescents, the poor, the sick—essentially anyone in serious need.

1. Samaritan Fund
2. Hospital Connect
3. Orphans
4. Food for Poor
5. Food for HIV Patients
6. St. Theresa Infant School
7. Blinds School
8. Scholarships
9. ATLA Farm
10. Trees



Deogratias Ofoyrwoth

Social Projects Manager

He organizes, manages, and reports on social activities. He evaluates all cases and the needs of applicants. A native of Angal, he is the father of four children.

The social projects stem from listening and observation. We have created videos to better describe them. Visit our YouTube page.



ECONOMIC ASSISTANCE

1. Samaritan Fund

Free medication, hospital stays, and transportation are provided to chronic, poor, or emergency patients who need care but are financially unable to afford it. This project, in partnership with St. Luke Hospital, aims to break the vicious cycle of poverty and illness.

It serves sick patients ranging from 3 to 101 years. We cover the costs of healthcare fees and transportation to other medical facilities.

Beneficiaries: 400

Budget 2023: € 19,163



2. Hospital Connect

A bridge between patients, their families, and the hospital to help them cope with the logistical and psychological challenges of illness.

This program is conducted with St. Luke Hospital and managed by Sr. Stella Akello.

Activities take place at the hospital, where Sr. Stella welcomes and guides patients, but also extend to the villages, providing psychological and spiritual support, as well as palliative care.

Beneficiaries: 20



Budget 2023: € 2,791



Sr. Stella
Volunteer



Veneranda
Volunteer



Antony
Volunteer



Giustino
Volunteer

3. Orfans

Children who have lost their parents due to various causes, including AIDS, are taken in by relatives or neighbors. These caregivers face significant financial burdens due to increased expenses for food, clothing, and education. The project helps cover the costs of supporting the orphans and ensures they receive regular health check-ups.

Support ends when the children reach 13 years of age, making room for new beneficiaries. The sum of €12 per month is given directly to the families.

Beneficiaries: 140

Budget 2023: € 22,590



FOOD



Judith
Volunteer

4. Food for Poor

Support for people completely without resources, particularly the elderly and widows who are unable to work. Every two weeks, they receive food assistance for the entire family. No money is distributed; instead, they are given flour, beans, oil, sugar, dried fish, and soap. Some walk more than three hours to receive this support.

Beneficiaries: 60 families

Budget 2023: € 14,126



Sister Stella
Volunteer

5. Food for HIV Patients

The food aid project accompanies the distribution of antiretroviral medications at the HIV clinic of St. Luke Hospital. When the individual comes to collect their therapy, they also receive food. The food helps sustain both body and mind, both weakened by the illness, which also reduces work capacity. This serves as an essential incentive to prevent treatment abandonment, a critical issue in a country so heavily impacted by AIDS.

Beneficiaries: 405

Budget 2023: € 27,370



EDUCATION

6. St. Theresa Infant School

The school plays a fundamental educational and social role. It provides a safe environment and teaches basic hygiene knowledge. The project offers support for school fees to families in need, supplements teachers' salaries, and provides school supplies to students.

After the pandemic restrictions, the project resumed at full pace, with an increase in students and the need to reorganize school resources.

Beneficiaries: 300
Budget 2023: € 7,628



7. Blinds School

At the primary school in Angal, blind students attend classes alongside their sighted peers. The project combats discrimination and provides food support (meat, fish, beans, sugar), maintenance for Braille machines, upkeep of the dormitory for students, and salary supplements for blind teachers.

Beneficiaries: 32 blinds and 13 boys and girls with other disabilities

Budget 2023: € 4,592



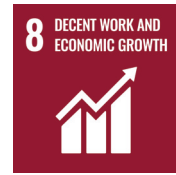
8. Scholarships

Economic support is also provided to a group of blind and/or disadvantaged students, backed by individual donors who regularly contribute to their high school or technical school fees. This is a crucial step in giving a future to those who otherwise might not have one.

Beneficiaries: 10
Budget 2023: € 6,766



ENVIRONMENT



9. Cardellino Educational Farm - ATLA

Orphaned adolescents who cannot continue their studies or afford to enter the workforce are included in the environmental education project “Cardellino Farm,” implemented by the local partner “ATLA Cooperative.” Funds are used to purchase seeds, animals, tools, and materials for preparing and cultivating the land, where students apply the skills learned in class.

In 2023, the second class of 13 students completed the agro-forestry course, passed the final theoretical and practical exam, and earned the DIT (a nationally recognized diploma).

Beneficiaries: 20

Budget 2023 for productive and educational activities (see pag. 31: € 7,288)



10. Trees Project

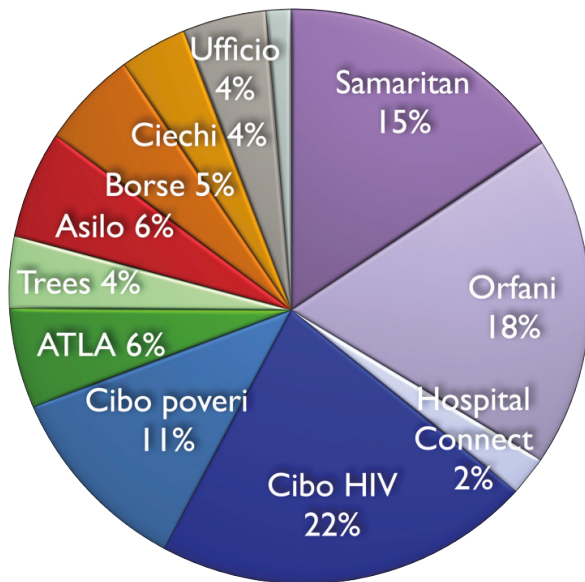
A small-scale tree replanting project aims to help restore the forest ecosystem in the area surrounding Angal, protect it from further depletion, and promote sustainable and mindful management. This initiative acknowledges the right of current and future generations to a safe, clean, healthy, and sustainable environment. The project provides seedlings, insecticide, and training.

Beneficiaries: 100

Budget 2023: €5,149



Social Projects Financial Report



	2023	2022
Food for HIV Patients	27,370 €	15,171 €
Orphans	22,590 €	21,242 €
Samaritan Fund	19,163 €	16,044 €
Food for Poor	14,126 €	8,597 €
St. Theresa Infant School	7,628 €	6,351 €
ATLA Farm+Training (*)	7,288 €	3,642 €
Scholarships	6,766 €	4,683 €
Trees project	5,149 €	-
Blinds School	4,592 €	3,343 €
Hospital Connect	2,791 €	1,809 €
Office	5,611 €	4,035 €
Other expenses	1,653 €	1,219 €
Total	124,726 €	86,136 €

(*) this amount includes the funding by Fondazione Valdostana

Resources dedicated to social projects in 2023 **grew significantly compared to 2022**, with a 45% increase. There are two main reasons for this: first, high inflation, which pushed up food costs by as much as 20%; second, an accounting factor related to the recent introduction of accrual accounting, meaning that 2022 figures were underestimated.

However, there is no doubt that the **rise in costs has been real and significant**, particularly impacting assistance-based projects that require food purchases.

Of the three pillars—assistance, education, and environment—the first, which accounts for two-thirds of total expenses, is by far the most burdensome. Unfortunately, there is little that can be done: if prices rise, we must accept it. All countermeasures, such as finding cheaper suppliers or purchasing in bulk, have already been explored and implemented. Reducing the number of beneficiar-

ies is simply not an option. The families we support are already severely affected by the economic crisis, and their needs are growing rather than diminishing. We take comfort in knowing that these resources are managed optimally and benefit a large number of people in dire need.

The **new “Trees” project** was launched in 2023, aiming to combat deforestation, which has reached unsustainable levels. Although it falls outside the traditional scope of our projects, it has a strong social impact, has been welcomed with enthusiasm, and has raised high expectations. We hope to see a significant improvement next year with the arrival of external funding.

The number of disabled students or those in severe financial hardship who have been awarded scholarships has now reached 10. We view this as an important investment in the future.

Extraordinary Projects in 2023

Alongside the regular programming that supports St. Luke Hospital and the Social Projects, thanks to project planning and participation in grant applications, we secure funding to undertake large-scale projects. These projects address infrastructure needs that would otherwise be impossible to meet without external assistance. Often, they are co-financed, while other times they are fully funded by institutions or private donors.



1. RBF Project

The Result-Based Financing (RBF) project continues for its second year at St. Luke Hospital, a successful form of assistance used in international cooperation to support healthcare programs. The “result-based financing” model aims to combine support for the operating costs of a healthcare facility with incentives to improve its quality. Each time St. Luke provides services to the population as agreed with Amici di Angal—mostly related to maternal and child health, a primary area of focus—the hospital secures a subsidy, provided that the patient’s fee remains below a certain average and the service quality is above a minimum threshold. An increase in quality leads to a higher subsidy.

The objectives of the project: to Keep St. Luke’s healthcare services accessible to the

poor, promote and ensure progress towards high standards in quality of care, encourage the hospital to use the aid efficiently, while motivating healthcare staff to remain at St. Luke rather than leaving for other facilities offering higher salaries

In 2023 the project was co-financed by Amici di Angal, Salvagnini Italia SPA and Juice.

Quarterly evaluations by an external team of experts, measuring predetermined health indicators, showed **significant quality improvements** (with scores of 90% and above). There is still room for improvement in areas such as wait times, adherence to procedures, monitoring and managing clinical documentation, and the cleanliness and safety of certain hospital areas.

2. MCH

Mother & Child Health Care Center

The initiative aims to contribute to **reducing maternal and neonatal mortality rates** in the area served by the hospital, focusing on improving access to high-quality pre and postnatal services at St. Luke and ensuring the timely referral of obstetric emergencies from the community.

With a budget of €164,000–€135,000 of which was funded by the CEI (Italian Episcopal Conference) in 2022—the project saw the completion of **new clinic buildings** in 2023, the **purchase of equipment** and a **new ambulance**, staff training, and community mobilization.

Amici di Angal participated in the initiative not only during the project planning phase but also by supporting part of the clinic's operating expenses (€26,000), which were transferred as regular support to St. Luke, and contributing €5,775 to cover labor costs (overtime) for the infrastructure work.



3. Laboratory

The laboratory unit, established in the early stages of the hospital's existence, now employs six staff members, including technicians and assistants, each performing an average of 12,729 tests per year. For a general hospital like St. Luke, a well-organized and equipped laboratory is an essential necessity.

After a thorough evaluation by Dr. Rosolen on the condition of the laboratory machines, several issues were identified, some requiring urgent attention and others scheduled for 2024.

To **enhance the diagnostic services, reduce waiting times, and improve the reliability and quality of the process**, the Human Count 5D (a hematology analyzer capable of processing 60 samples per hour on venous and capillary blood with detailed immature cell count) was introduced to replace the outdated machine, which had become prone to frequent breakdowns.

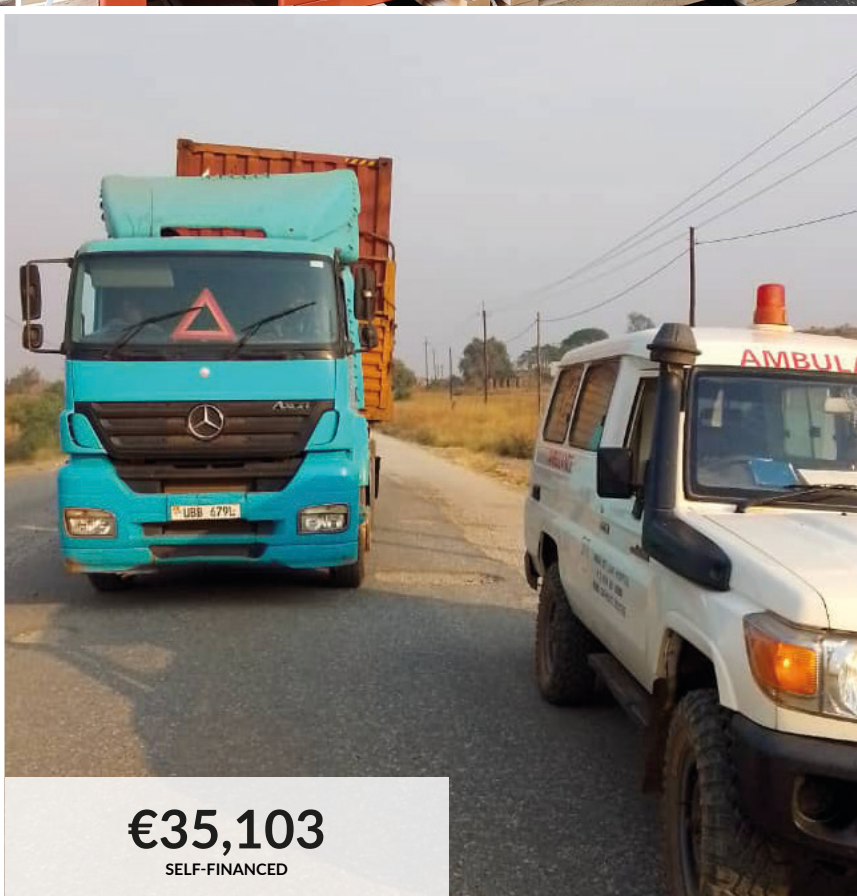


4. Containers and Donations in Kind



Two 12-meter containers, totaling 14 tons, were shipped to Angal after being prepared and packed in Vicenza with logistical support from Salvagnini Italia SPA. The idea for the shipment arose in 2022 when the company donated a large-capacity professional mechanical mobile archive (22 movable sections). Originally designed to store documents, it has now become a storage unit for the hospital pharmacy.

Among the items shipped at the end of October 2023, in addition to the archive, were: an ultrasound machine donated by the Negrar Hospital, wheelchairs, digital thermometers, sterilization equipment, two servers for the hospital's IT system, uniforms, tools for carpentry, plumbing, gardening, and power tools, school supplies for the infant school and the primary classes, electric generators, a water mill and a boiler for waste disposal, football uniforms and shoes for all ages, clothing for children and toys for patients of the Nutrition Unit.



€35,103
SELF-FINANCED



5. Pediatric Ward

Economic support was provided to the pediatric ward of St. Luke Hospital for the supply of the following equipment: 10 pediatric beds, 2 beds with IV poles, 2 multipurpose medical instrument carts, 2 sets of dressing instruments, 1 emergency cart, 5 IV poles with wheels, and 1 dressing cart.

This renewal project benefits over 3,000 children who are admitted to the ward each year. Funds were raised through a charity event organized in collaboration with the ABC theater company, which performed the musical “La Rupe dei Re” on April 22, 2023, at the Gran Guardia Auditorium in Verona.



€ 5,188

SELF-FINANCED



€ 13,013

CO-FINANCED

6. Male Ward

The building that houses the male ward, with 40 beds arranged across 4 rooms, was constructed 50 years ago. Since then, it has accommodated and treated an increasing number of patients, averaging 1,500 per year.

Due to the chronic lack of resources that St. Luke Hospital can allocate to maintenance, the **infrastructure of the male ward had fallen into poor condition.**

The funding from Caritas Italiana for the micro-project “Renewal of the Male Ward” provided concrete and swift assistance to improve the quality of care services.

The organization’s support of €4,800 was used for **construction work and the purchase of equipment**, with additional co-funding of €8,213 from Amici di Angal, which activated a targeted fundraising campaign for the acquisition of necessary materials.

7. Water Rehabilitation Nebbi District

Five wells in the Nebbi District, in the area surrounding Angal Hospital, were restored thanks to co-funding of €7,000 from the Veneto Region as part of the grant promoted in July 2023.

The project, which began in December 2023 and concluded in March 2024, aimed to **provide access to clean and safe water for 3,400 people** by restoring manual wells that were already present in the communities but had become unusable due to malfunctions and wear.

The wells are located in the villages of Akwanji, Kwio, Center West near the Comboni school, and the boys' primary school in Angal. During the project's implementation, three of the five wells encountered significant structural issues that would have required substantially higher costs to repair. To honor the commitments made to the community and the funding body, three replacement wells were restored in Akuru, Aluka, and Kwio.

Amici di Angal contributed €4,713 (in 2023 alone), with additional support from a group in Abbiategrosso, the "Amici del Sorriso."



8. Training School Atla

This agricultural training project, implemented for the second year with the support of the Fondazione di Comunità Valdostana (from the ex-Karacel fund), takes place at ATLA Farm in partnership with Cooperativa ATLA and the Comboni School classes in Angal.

The beneficiaries are adolescents, both boys and girls, who are orphans or disadvantaged, and they are given the opportunity to attend theoretical and practical courses free

of charge for one year, aimed at professional growth and learning agricultural and livestock practices.

Theoretical agro-livestock courses are held every Tuesday and Thursday, while practical courses are conducted every Monday and Friday. Each student works on their own small plot of land (from preparation, irrigation, and planting, to crop care and harvesting, with the produce sold at the market by the students themselves).

At the end of the training program, preparatory exams were conducted to obtain the nationally recognized certification (DIT). Out of the initial 18 students, 13 successfully obtained the certificate.

The project covers the costs of training and management: classroom rental, transportation, exams, school supplies, teacher salaries, and agricultural and livestock materials.



€ 6,983

(FUNDED BY FONDAZIONE VALDOSTANA)



How Do We Support the Mission?

Amici di Angal 2023

Financial Report

With revenues totaling €414,550 and expenses amounting to €567,798, the 2023 financial year closed with a significant deficit of €153,249. This shortfall was mainly due to the financial commitment to the new RBF project at St. Luke Hospital, the shipment of two containers, and the increased costs of supporting the population through the Social Projects, heavily impacted by inflation. The deficit was covered by reserves accumulated in previous years.

Comment on Revenues

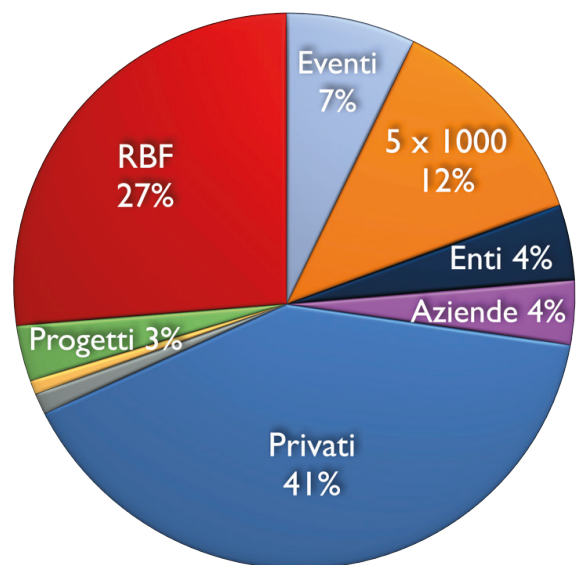
Membership fees, private donations (-18%), and corporate donations decreased, reflecting the economic repercussions (inflation, wars, etc.) affecting Italy and the international context, as well as generational changes among our loyal donors. Fundraising contributions fell by 29%, and the 5xmille decreased by 7.4%, while donations from associations quadrupled. Revenue from events organized by Amici di Angal and independently by private individuals also increased.

Proceeds from specific projects grew, with contributions from companies, private foundations, public entities, and non-profits for both ongoing 2022 initiatives and new ones: RBF Project (Salvagnini Italia SPA and Juice with €110,096). ATLA Training School (Fondazione di Comunità Valle D'Aosta with €6,983), Water Rehabilitation Nebbi District (Regione Veneto with €7,000).



REVENUES: € 414,550

-0.2% compared to 2022

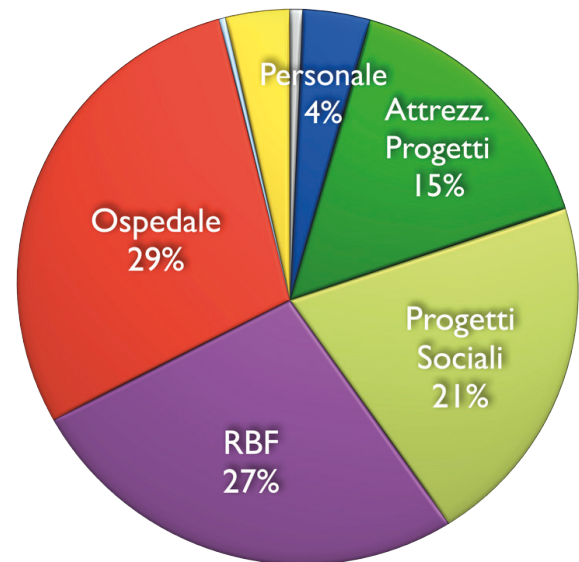


Private Donors	169,676 €
Companies' Donations	15,100 €
Istitutions' Donations	17,548 €
5xmille	50,121 €
Events and Champaigns	29,229 €
RBF Project	110,096 €
Contributions to Projects	13,983 €
Member fees	3,500 €
Financial income	5,297 €
Total	414,550 €



EXPENSES: € 567.798

+31% compared to 2022



Comment on Expenses

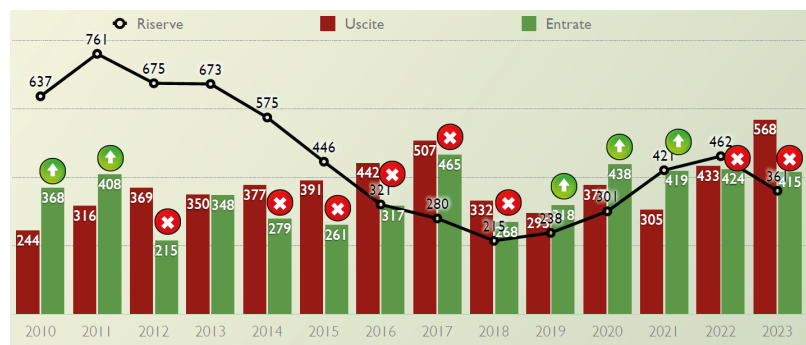
Expenses from typical activities, such as supporting the Hospital, Social Projects, and Specific Projects, increased by 31%. Contributions to St. Luke Hospital to cover operating costs (salaries and medicines) remained stable at €160,000.

Support for Social Projects grew by 37%, and support for the RBF project doubled to €153,895.

The three major co-financed projects of 2022 (Neonatology, Mother Hostel, and the ATLA Farm Well) were replaced in 2023 by the MCH project, the renewal of the Male Ward, and the Water Rehabilitation Nebbi District project. As a result, co-financing decreased to €26,311. The shipment of two containers, along with the purchase of medical equipment for the laboratory, sterile unit, and pediatrics, totaling €43,124, was self-funded.

Financial expenses were lower, while general support costs increased by 20%. Amici di Angal's registration in the RUNTS entailed notary, administrative, and consultancy fees. Expenses for typical activities and fundraising, tied to promoting the mission of Amici di Angal, increased. Personnel costs (1 employee) remained stable. In 2023, three monitoring trips to Angal took place in May, July, and December.

● Hospital Support	163,902 €
● Social Projects	116,814 €
● Materials & Equipment	86,244 €
● RBF	153,895 €
● Management costs	20,094 €
● Communication & Fundraising	4,032 €
● Personnel	20,820 €
● Bank Expenses	1,997 €
Total	567,798 €



Amici di Angal Financial Trends (2010-2023).
The "X" marks the years that closed in deficit.

How do we get support?



92% of expense goes to Angal

A small-to-medium-sized association, to operate effectively from a geographical distance from its mission, must have strong foundations, trusted people, and be efficient.

When expenses are grouped by category—mission-related versus management, fundraising, and communication—it is evident that approximately 92% of expenditures are directly tied to pursuing the mission: supporting St. Luke Hospital, infrastructure projects, and Social Projects. Meanwhile, the operation of the association accounted for 8% of total expenses in 2023, the same as in 2022.

Hospital, Social Projects and Special Projects	520,854 €
Association Functioning	32,502 €
Fundraising	14,442 €

Direct Donations

These are the primary funding tool for the association, without which the activities in Angal would not be possible. They allow us, especially through regular contributions, to support the critical budget items of the hospital—salaries and medicines—ensuring that patients receive the care they need.

5XMILLE

Each year, around 800 to 900 people sign in support of Amici di Angal on their tax returns, providing an average annual contribution of €50,000. This significant amount, despite slight fluctuations, is allocated approximately 60% to the hospital and the remaining portion to Social Projects. This has been a fundamental pillar of support since 2006.

Projects & Grants

We participate in grant opportunities and submit funding requests to Foundations, Companies, Public Entities, and Private Organizations. This approach requires preparation, “innovative” projects, and detailed documentation, which we prepare through close collaboration between Italy and Uganda. We present both small and large-scale initiatives, all focused on improving the quality of care services at St. Luke Hospital through infrastructure and training interventions.



Who Supports Us?

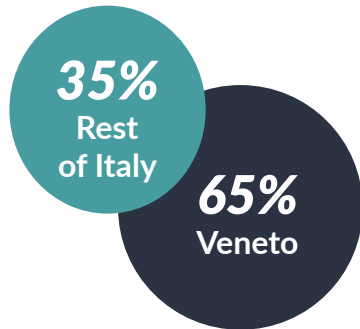
The heart of Amici di Angal lies in its donors, those without whom we would not have been able to support the hospital and carry out projects for the community for over 20 years. Thanks to them, we have built a network spread across Italy, united by the idea of sharing resources, time, ideas, and knowledge with a community in need.

THANK YOU!

Number of Donors

288
vs. 274 (2022)

Where are they from?



Average Amount per single donation

€ 286
vs € 267 (2022)

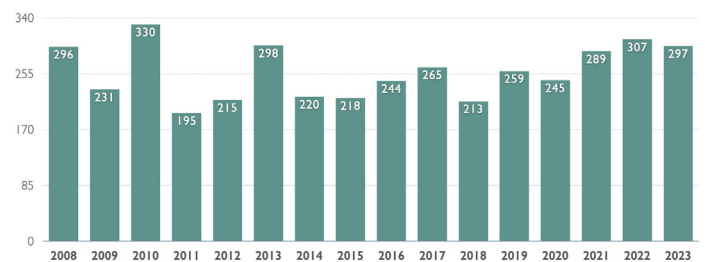
How do they donate?

99%
With Electronic Payment Systems

Number of Donors



Amount Donated (thousands of €)



Amici di Angal was founded in Veneto, and its core remains between Vicenza and Verona. However, about one-third of its donors come from other parts of Italy.

Awareness Activities in Italy



01. Magazine

The “Angal News” magazine is published twice a year and delivered to around 800 people. It is the main tool for keeping donors informed about projects and missions.



05. Newsletter & mailing

We sent 13 electronic newsletters during the year to 1,100 subscribers. The newsletters covered various themes, sharing updates on project progress, emerging needs, events in Italy, and news from Angal.



02. Thank You

Throughout the year, Mario, Claudia, and the Board Members maintain relationships with donors through phone calls, personal meetings, emails and letters. The great strength of Amici di Angal is its extensive network of personal relationships.



06. Website

The website showcases social projects, hospital services, news, and images from Angal. It provides information about the association and how to support the cause, along with downloadable versions of the newsletter, Annual Report, and 5x1000 reports.



03. Events

We organized two events: the musical “La Rupe dei Re” and the traditional Christmas event titled “Letters from Angal.” Claudia and the volunteers also hosted summer and Christmas markets. Dinners, evenings, and charity concerts were organized by Members and Friends.



07. Fundraising

These campaigns were promoted on social media, in newsletters, and through WhatsApp: “Adopt a Nurse,” “Male Ward Beds,” “Membership Drive,” “Samaritan Fund,” “Equip the Operating Room,” and “Birthday Donations on Facebook.” Together, they raised €8,038



04. Books & Annual Report

- Ritratti della mia Africa - Claudia Marsiaj
- L’Ospedale di Angal. Cinquant’anni di vita - Mario e Claudia Marsiaj
- Every year we issue the Annual Report.



08. Social Media

Amici di Angal has profiles on various platforms—Facebook, Instagram, Twitter/X, and a YouTube channel—with a total of 2,200 followers. In 2023, these channels saw intense promotional and update activities.



facebook.com/AmiciDiAngal



instagram.com/amicidiangal/



x.com/amici_di_angal



youtube.com/@amicidiangal



2023 Mission Diary to Angal



Due to the Covid-19 pandemic and the Ebola outbreak, the regular “missions” to Angal were forcibly halted, resuming safely only in 2022.

Being there in Angal for a couple of months each year allows us to monitor the progress of projects, observe challenges and needs, gather data for new initiatives, and report on projects to institutions and donors.

These are important occasions, never taken lightly, where we listen to and engage with the community. They also provide opportunities to strengthen institutional relationships with local and religious authorities.



For some, going to Angal means returning home; for others, it's arriving in a welcoming community, an exchange of experiences and solidarity that stays in the heart.





Amici di Angal becomes OdV

New Statute: Advantages and Consequences

Preamble

Throughout its long history, Amici di Angal has always prioritized providing its donors with accurate and comprehensive information on the allocation and use of entrusted funds.

“Entrusting” means giving custody with trust, knowing that the entrusted resources will be managed responsibly. It is not only a moral obligation for us to account for the use of these funds, but it is also the foundation of the trust between donors and those who administer the received resources.

Trust and Formality

When the scope of an organization expands, and it begins to engage with donors who have never been met in person, or with institutions where a relationship of trust has not yet been established, taking an additional formal step becomes essential to ensure correct operations. In this light, the Italian government introduced Legislative Decree no. 117 on July 3, 2017, known as the “Third Sector Code,” which reorganizes the volunteer sector with a set of measures and obligations that Third Sector Entities (ETS) must comply with to continue operating.

The path toward full implementation of this law has been long and complex. For us, it involved several formal requirements, including adopting an accrual-based accounting system, approving a new Statute at the extraordinary assembly on October 7, 2023, and applying for registration in the Unified National Register of the Third Sector

(RUNTS), which was finally granted on December 6, 2023. Simultaneously, our ONLUS status was revoked, and we became an Organization of Voluntary Service (ODV), a title that is now an integral part of our name.

Consequences

The direct consequences of this transformation for our donors and members are positive. Nothing changes in our normal operations, but the percentage of tax deductibility for donations has increased to 35%. A supporter who donates €1,000 will see their taxes reduced by €350 on the following year’s IRPEF return.

Other consequences fall on us. The requirements have become more complex and stringent, but with good organization, they are manageable. For the past two years, we have implemented a professional accounting system, hired an auditor to certify our financial statements, and adopted electronic signatures, certified mail, social books, and electronic registers. We now submit mandatory reports to the Ministry, along with other small formalities.

But it’s not just a burden. This internal reorganization also provides an opportunity to improve our work and better manage the necessary flow of information. The benefit lies in greater order and clarity, which advantages not only our supporters but also those who receive our support—St. Luke Hospital and the entire community of Angal.

Pierfrancesco Marsiaj

President of Amici di Angal OdV



The elephant (Tembo in Swahili, Lyeç in Alùr) is a symbol of strength, stability, and wisdom in Africa. We like to think of ourselves as the elephant, accompanying and protecting Angal on its daily journey.



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IT84F0503459600000000000756
BIC-SWIFT: BAPPIT21062

Post Account: 1039354202 IBAN code:
IT 93 Y 07601 11800 001039354202

PayPal:
paypal.com/paypalme/amiciangal

